

## EXHIBIT A – Sample I-JOBS Projects That Are Leveraging Other Funds

**Administering Agency:** Iowa State University  
**I JOBS Program:** Rebuilding Iowa's Universities  
**Location:** Iowa State University  
**County:** Story  
**Grant:** \$23 million  
**Total Project:** \$45.1 million

ISU is to begin renovating, modernizing and adding space to the veterinary teaching hospital at the university. The project continues the improvements to the College of Veterinary Medicine facilities by providing state-of-the-art facilities for the small animal hospital, correcting health and safety deficiencies and cross contamination concerns, and improving patient flow, functionality, and facility security.

### *Revenue Sources Being Used to Fund the Project*

I-JOBS	\$23,000,000
Previous state appropriations	\$1,800,000
Regent bond issues	\$15,000,000
Private gifts	\$5,300,000

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**Administering Agency:** Iowa Finance Authority  
**I JOBS Program:** Disaster Recovery & Prevention  
**Location:** City of Cedar Rapids  
**County:** Linn  
**Grant:** \$15 million  
**Total Project:** \$65 million

The City of Cedar Rapids is able to complete a \$65 million project (using \$15 million in I JOBS) for the renovation and expansion of the U.S. Cellular Center – a major economic driver for the city. The major goal of the construction is to make the center an energy efficient, competitive and a sustainable facility while adding an adjacent 60,000 square feet.

I JOBS funds are targeted for projects that can be started quickly: construction of new steam boiler plant, HVAC system, installing escalators, elevators and accessible seating, increasing rigging capability of the structure, upgrading the sound system, updating concession stands, adding more concessions, and updating back stage areas.

### *Revenue Sources Being Used to Fund the Project*

I-JOBS	\$15,000,000.00
EDA Investment Assistance Grant	\$35,000,000.00
City of Cedar Rapids GO Bonds	\$15,000,000.00

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**Administering Agency:** Iowa Finance Authority  
**I JOBS Program:** Disaster Recovery & Prevention  
**Location:** Human Services Resource Center  
**County:** Linn  
**Grant:** \$10 million  
**Total Project:** \$15 million

Linn County worked with several non-profit groups to share in the planning and construction of a Human Services campus that will house 7 to 10 non-profit agencies, serving over 13,000 children, families, seniors and low-income residents, and employing about 120 people. The facility will include administrative offices, space to provide client services, a conference center for meetings and training and a Business Resource Center for shared business services. The non-profit agencies are finalizing their commitment to the project and a gift of land (half a city block on 8<sup>th</sup> Avenue) has been secured. When fully occupied, tenants will pay less than \$10 per square foot in rent.

***Revenue Sources Being Used to Fund the Project***

I-JOBS	\$10,000,000
Private Donations (individual, corporate, private foundation)	\$4,100,000
In-kind donation of land (estimate)	\$900,000

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**Administering Agency:** Iowa Finance Authority  
**I JOBS Program:** Housing  
**Location:** Affordable Housing Network, Inc.  
**County:** Linn  
**Grant:** \$6.5 million  
**Total Project:** \$13.1 million

The Affordable Housing Network, Inc. (AHNI) is planning to rehabilitate 388 existing apartments and create two new affordable rental units in Cedar Rapids. The units, in two apartment complexes, will use existing Section 8 housing subsidies for qualified tenants. Other financing will be used to construct a multi-purpose resource center at each site to provide office space and a community room so that essential supportive services can be offered.

***Revenue Sources Being Used to Fund the Project***

IJOBS Affordable Housing Assistance Grant Fund	\$6,500,000
Tax Exempt Bond - US Bank	\$6,000,000
HOME Funds 2008 (City of Cedar Rapids)	\$101,000
HOME Funds 2009 (City of Cedar Rapids)	\$399,000
Affordable Housing Network, Inc.	\$100,000

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<b>Administering Agency:</b>	<b>Iowa Finance Authority</b>
<b>I JOBS Program:</b>	<b>Disaster Recovery &amp; Prevention</b>
<b>Location:</b>	<b>Chillicothe Bridge and Rock Bluff Road Rebuilding</b>
<b>County:</b>	<b>Wapello</b>
<b>Grant:</b>	<b>\$5.3 million</b>
<b>Total Project:</b>	<b>\$10.7 million</b>

This project will rebuild, grade and pave roadway, and replace the bridge across the Des Moines River, including an extension to cross railroad tracks at Chillicothe. Besides alleviating chronic flooding problems, the project will be an energy saver for highway users because it cuts 10 miles off a trip from Highway 63 to the primary retail area in Ottumwa. It will also be an economic benefit to the area – creating and retaining employment at Ottumwa Generating Station, the Iowa Bio-Processing Campus at Eddyville, and the Ottumwa retail community.

***Revenue Sources Being Used to Fund the Project:***

I-JOBS Local Infrastructure Competitive Grant Program	\$6,500,000.00
County Bridge Construction Fund	\$2,000,000.00
City Highway Bridge Program	\$1,000,000.00
Wapello County Local Option Sales Tax	\$500,000.00
Wapello County Farm to Market Fund	\$700,000.00

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<b>Administering Agency:</b>	<b>Iowa Finance Authority</b>
<b>I JOBS Program:</b>	<b>Disaster Recovery &amp; Prevention</b>
<b>Location:</b>	<b>City of Cedar Rapids</b>
<b>County:</b>	<b>Linn</b>
<b>Grant:</b>	<b>\$5 million</b>
<b>Total Project:</b>	<b>\$45.5 million</b>

The City of Cedar Rapids, in conjunction with the Library Board of Trustees, will relocate and rebuild the main library facility that was flooded and, as determined by FEMA, more than 50 percent damaged. The new facility, slated for completion in 2012, will be 105,000 square feet, designed for LEED certification.

The project will create a minimum of 120 temporary jobs and retain/create a minimum of 69 permanent jobs. Additional project funding will be obtained through an increase in the current library levy from \$.04/mil to \$.27/mil, community donations identified through the Love My Library Survey, and a \$500,000 contribution from ADM.

***Revenue Sources Being Used to Fund the Project:***

I-JOBS Local Infrastructure Competitive Grant Program	\$5,000,000.00
I-JOBS Local Infrastructure Non-Competitive Grant Program	\$5,000,000.00
FEMA	\$19,800,000.00
State of Iowa FEMA match	\$2,200,000.00
ADM Corporate Donation	\$500,000.00
Capital Campaign	\$7,956,900.00
Vision Iowa and Other Competitive Funding	\$5,000,000.00

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<b>Administering Agency:</b>	<b>Iowa Finance Authority</b>
<b>I JOBS Program:</b>	<b>Disaster Recovery &amp; Prevention</b>
<b>Location:</b>	<b>City of Council Bluffs</b>
<b>County:</b>	<b>Pottawattamie</b>
<b>Grant:</b>	<b>\$3.9 million</b>
<b>Total Project:</b>	<b>\$7.7 million</b>

The proposed project provides for construction of 37,400 square feet for a joint operations center housing Council Bluffs Public Works Street, Sewer, and Traffic maintenance personnel and equipment. The facility will be located on a parcel of ground the city has previously purchased to accommodate the eventual relocation of all public works divisions to a central location. The proposed building will house 65 employees and 60 major pieces of equipment. In the spring of 2009 a new \$5 million Fleet Maintenance Facility was located on this site. Currently the city has three separate sites housing Public Works streets, sewers, and traffic operations. One site is immediately adjacent to Indian Creek and is highly vulnerable to flooding. All facilities are in poor condition, undersized, and inadequate to meet the needs of the operation. In the event of a disaster, Public Works operations are required to play a critical role in response and recovery efforts. A facility which provides for efficient and effective operations will greatly enhance disaster response. A consolidated Public Works facility allows for ease of coordination of manpower and equipment. The proposed facility will have space to store major equipment indoors which protects it from damage in severe weather. The location of the proposed building is three blocks from Indian Creek and has less risk associated with flooding.

***Revenue Sources Being Used to Fund the Project:***

IJOBS Grant	\$3,869,000
Street Division Depreciation Funds	\$594,000
Street Division Operating Funds	\$800,000
Sewer Division Operating Funds	\$1,500,000
General Obligation Bonds	\$700,000
City General Funds	\$275,000

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**Administering Agency:** Iowa Finance Authority  
**I JOBS Program:** Disaster Recovery & Prevention  
**Location:** City of Waukee  
**County:** Dallas  
**Grant:** \$3.5 million  
**Total Project:** \$6.8 million

The City of Waukee Public Works department is planning to build a new public works facility to replace the current, aging facility. The community continues to grow and has required both the public works and parks and recreations departments to expand to keep up with service demands. The current facility is inadequate for current staffing levels, equipment, and materials, represents safety issues and does not allow for the storage of all equipment. The new facility has been planned according to detailed energy and space analysis. The new facility will be the first building built to LEED design and construction standards. It will serve as a model on sustainable practices for future city buildings.

***Revenue Sources Being Used to Fund the Project:***

I-JOBS FUNDS	\$3,450,000
Water Fund	\$950,000
Sewer Fund	\$950,000
Gas Fund	\$950,000
General Obligation/TIF Bond	\$600,000

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**Administering Agency:** Iowa Finance Authority  
**I JOBS Program:** Disaster Recovery & Prevention  
**Location:** City of Iowa City  
**County:** Johnson  
**Grant:** \$2.3 million  
**Total Project:** \$4.5 million

Constructing a new fire station facility became a top priority for Iowa City after the flooding of 2008. During the flood many roads become impassable and provision of emergency services became very

challenging. The proposed fire station is strategically located to take full advantage of a network of arterial streets, Highway 1, and Interstate 80. Last year's disastrous 500-year flood event divided much of the city in half due to impassable bridges. The location of this proposed facility would significantly improve the department's ability to provide emergency services throughout the city in the event of another 500-year flood event or other disaster. The land for the site has been acquired and all plans have been approved. In addition, the City Council has agreed to contribute 50 percent of the total cost of \$4,537,734. The new facility, which is striving to be Gold Level LEED Certified, will have a significant impact on residential and commercial development in Iowa City.

***Revenue Sources Being Used to Fund the Project:***

I-JOBS	\$2,268,867
FY10 General Obligation Construction Bonds	\$2,268,867

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<b>Administering Agency:</b>	<b>Iowa Finance Authority</b>
<b>I JOBS Program:</b>	<b>Disaster Recovery &amp; Prevention</b>
<b>Location:</b>	<b>Operation Threshold</b>
<b>County:</b>	<b>Black Hawk</b>
<b>Grant:</b>	<b>\$2 million</b>
<b>Total Project:</b>	<b>\$5 million</b>

Operation Threshold is a non-profit Community Action Agency serving Black Hawk, Buchanan and Grundy Counties. This project involves the construction of a new central office building to replace the existing central office building that was damaged by the June 2008 flood. This is one of several offices in the new human services complex which will allow the City of Waterloo to partially meet its goal for the River Renaissance/Downtown Renovation Plan.

***Revenue Sources Being Used to Fund the Project:***

I-JOBS Local Infrastructure Competitive Grant Program	\$2,003,910
FEMA	\$434,949
City of Waterloo	\$100,000
Gaming	\$850,000
Insurance payment	\$23,240
Deferred Development Fee	\$300,000
New Market Tax Credit Net Equity	\$1,200,000
Retainer Fee NMTC Construction	\$2,500

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<b>Administering Agency:</b>	<b>Iowa Finance Authority</b>
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**I JOBS Program:** Disaster Recovery & Prevention  
**Location:** Webster County Law Enforcement Center  
**County:** Webster County  
**Grant:** \$1.9 million  
**Total Project:** \$3.8 million

The Webster County Law Enforcement Center (LEC) is located in downtown Fort Dodge. Renovations of the LEC include replacing deteriorated concrete block with precast concrete exterior veneer. The basement, first and second floors will also be remodeled to include upgrading all interior lighting with energy efficient lights and replacing the temperature control system to improve energy efficiency. The sewer system throughout the basement, 1<sup>st</sup> and 2<sup>nd</sup> floors will be replaced. Reconstruction of the 25-year old firing range is also included.

***Revenue Sources Being Used to Fund the Project:***

I-JOBS	\$1,910,000
Webster County	\$1,910,000

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**Administering Agency:** Iowa Department of Economic Development  
**I JOBS Program:** Public Infrastructure  
**Location:** City of Dubuque  
**County:** Dubuque  
**Grant:** \$1.2 million  
**Total Project:** \$5.9 million

This project includes the construction of the Mississippi Plaza located between the National Mississippi River Museum and Aquarium and the Great Rivers Center. The plaza will include a living stream, which is an outdoor aquarium where buffalo fish, carp, and other species swim in a recreated river on the plaza. The plaza will also include two fish feeding stations, the Huck Finn raft ride, pedestrian bridges, the Boat Pavilion, the Events Pavilion, the Bioswale Rain Garden, the interactive Dancing Waters Fountain, a Catfish sculpture, and Reflections Garden. In addition, the city will develop a marina designated for overnight large boat use. The marina will include tie up facilities for 56 slips, navigational aids, concierge services, a dockside shower/restroom facility, and laundry facilities. This award was made through the RECAT Program administered by the Department of Economic Development.

***Revenue Sources Being Used to Fund the Project:***

I-JOBS	\$ 1,230,000
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City of Dubuque	\$ 1,088,950
Dubuque County	\$20,000
Private contributions	\$3,519,203.00

**Administering Agency:** Iowa Department of Economic Development  
**I JOBS Program:** Public Infrastructure  
**Location:** City of Sioux City  
**County:** Woodbury  
**Grant:** \$827,805  
**Total Project:** \$13.9 million

The Sioux City proposed project will transform 65,000 square feet of a former department store building in downtown Sioux City into the new facility for the Sioux City Public Museum. The project will include construction of new exhibition spaces, children's areas, public meeting rooms, a research center, a museum store, outdoor green space and visitor-friendly "museum plaza", and non-public areas such as, office space and collections storage. This project will move the museum from its current home to the expanded facility. This award was made through the CAT Program administered by the Department of Economic Development.

***Revenue Sources Being Used to Fund the Project:***

I-JOBS FUNDS	\$827,805
City of Sioux City	\$1,650,000
Woodbury County	\$20,000
Private contributions	\$10,214,039

**Administering Agency:** Iowa Finance Authority  
**I JOBS Program:** Housing  
**Location:** Siouxland Habitat for Humanity  
**County:** Woodbury  
**Grant:** \$525,525  
**Total Project:** \$1.1 million

Siouxland Habitat for Humanity will develop new construction of four affordable single-family homes in Sioux City and one in Onawa plus the acquisition and rehabilitation of six additional single-family homes in Sioux City. The anticipated sales price for the homes is \$76,000 to \$85,000 with expected appraised values ranging from \$100,000 to \$125,000. Siouxland Habitat for Humanity will help prepare homebuyers for responsible homeownership through classes in financial management and being a good neighbor. Partner families must also contribute a minimum of 500 sweat-equity work hours to the project.

***Revenue Sources Being Used to Fund the Project:***



I-JOBS Affordable Housing Assistance Grant Fund	\$525,525
Siouxland Habitat for Humanity	\$65,000
Sioux City Neighborhood Stabilization Funds	\$452,000
Wells Fargo Foundation	\$30,000
Lions Club International	\$46,000
Greater Sioux City Board of Realtors	\$5,000

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**Administering Agency:** Iowa Department of Education  
**I JOBS Program:** Public Infrastructure  
**Location:** Des Moines Area Community College  
**County:** Polk  
**Grant:** \$300,593  
**Total Project:** \$3.5 million

In January of 2009, DMACC opened the new 58,500 square foot Health Sciences Building on the Ankeny Campus. Most health and health related programs on the Ankeny Campus were relocated to the new facility. Space vacated in several buildings by these programs was made available to expand several other Ankeny Campus programs. In order for these programs to use the space, facility remodeling and equipment purchases were required.

***Revenue Sources Being Used to Fund the Project:***

DMACC .2025 plant fund property tax levy	\$3,052,425
I JOBS Public Infrastructure	\$ 300,593
Transfers from DMACC departments	\$ 140,257
Federal funds	\$ 290,185